
SENATE BILL 5056

State of Washington

66th Legislature

2019 Regular Session

By Senators O'Ban, Zeiger, and Wagoner

Prefiled 12/24/18. Read first time 01/14/19. Referred to Committee on Health & Long Term Care.

1 AN ACT Relating to providing incentives to reduce involvement by
2 persons with behavioral health disorders in the criminal justice
3 system; amending RCW 70.320.020, 70.320.030, 43.20A.895, 41.05.690,
4 71.24.016, 71.24.035, 71.24.380, 71.24.420, 74.09.758, and 74.09.871;
5 adding a new section to chapter 71.24 RCW; creating a new section;
6 and recodifying RCW 43.20A.895.

7 BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF WASHINGTON:

8 NEW SECTION. **Sec. 1.** The legislature finds that in 2013 the
9 legislature adopted outcome expectations for entities that contract
10 with the state to provide health services in order to guide
11 purchasing strategies by the health care authority and department of
12 social and health services. Since then, the health care authority has
13 established a performance measures coordinating committee and
14 implemented performance terms in managed care contracts including,
15 but not limited to, performance measurement requirements, mandatory
16 performance improvement projects, and value-based purchasing terms.

17 The legislature finds that two outcomes established by chapter
18 320, Laws of 2013 (Engrossed Substitute House Bill No. 1519) and
19 chapter 338, Laws of 2013 (Second Substitute Senate Bill No. 5732)
20 which are key to the integration of behavioral health into primary
21 health networks are (1) reduction in client involvement with the

1 criminal justice system; and (2) reduction in avoidable costs in
2 jails and prisons. These outcomes reflect Washington's priorities to
3 incentivize cross-system collaboration between health networks,
4 government entities, and the criminal justice system; to emphasize
5 prevention over crisis response; and to remove individuals whose
6 offending is driven primarily by health status instead of criminality
7 from the criminal justice system.

8 The legislature further finds that indicators since 2013 show
9 worsening trends for interaction between persons with behavioral
10 health disorders and the criminal justice system. According to data
11 presented in October 2018 by the research and data administration of
12 the department of social and health services, arrests of persons
13 enrolled in public health with an identified mental health or
14 substance use disorder condition increased by sixty-seven percent
15 during this five-year period, while the overall rate of arrest
16 declined by eleven percent. According to the same data source,
17 referrals for state mental health services related to competency to
18 stand trial have increased by sixty-four percent, incurring
19 substantial liability for the state in the case of *Trueblood v.*
20 *Department of Social and Health Services*. The purpose of this act is
21 to focus the health care authority's purchasing efforts on providing
22 incentives to its contractors to reverse these trends and achieve the
23 outcome of reduced criminal justice system involvement for public
24 health system clients with behavioral health disorders.

25 **Sec. 2.** RCW 70.320.020 and 2017 c 226 s 8 are each amended to
26 read as follows:

27 (1) The authority and the department shall base contract
28 performance measures developed under RCW 70.320.030 on the following
29 outcomes when contracting with service contracting entities:
30 Improvements in client health status and wellness; increases in
31 client participation in meaningful activities; reductions in client
32 involvement with criminal justice systems; reductions in avoidable
33 costs in hospitals, emergency rooms, crisis services, and jails and
34 prisons; increases in stable housing in the community; improvements
35 in client satisfaction with quality of life; and reductions in
36 population-level health disparities.

37 (2) The performance measures must demonstrate the manner in which
38 the following principles are achieved within each of the outcomes
39 under subsection (1) of this section:

1 (a) Maximization of the use of evidence-based practices will be
2 given priority over the use of research-based and promising
3 practices, and research-based practices will be given priority over
4 the use of promising practices. The agencies will develop strategies
5 to identify programs that are effective with ethnically diverse
6 clients and to consult with tribal governments, experts within
7 ethnically diverse communities and community organizations that serve
8 diverse communities;

9 (b) The maximization of the client's independence, recovery, and
10 employment;

11 (c) The maximization of the client's participation in treatment
12 decisions; and

13 (d) The collaboration between consumer-based support programs in
14 providing services to the client.

15 (3) In developing performance measures under RCW 70.320.030, the
16 authority and the department shall consider expected outcomes
17 relevant to the general populations that each agency serves. The
18 authority and the department may adapt the outcomes to account for
19 the unique needs and characteristics of discrete subcategories of
20 populations receiving services, including ethnically diverse
21 communities.

22 (4) The authority and the department shall coordinate the
23 establishment of the expected outcomes and the performance measures
24 between each agency as well as each program to identify expected
25 outcomes and performance measures that are common to the clients
26 enrolled in multiple programs and to eliminate conflicting standards
27 among the agencies and programs.

28 (5) (a) The authority and the department shall establish timelines
29 and mechanisms for service contracting entities to report data
30 related to performance measures and outcomes, including phased
31 implementation of public reporting of outcome and performance
32 measures in a form that allows for comparison of performance measures
33 and levels of improvement between geographic regions of Washington.

34 (b) The authority and the department may not release any public
35 reports of client outcomes unless the data has been deidentified and
36 aggregated in such a way that the identity of individual clients
37 cannot be determined through directly identifiable data or the
38 combination of multiple data elements.

39 (6) (a) The ~~((authority and department))~~ performance measures
40 coordinating committee must establish: (i) A performance measure to

1 be integrated into the statewide common measure set which tracks
2 effective integration practices of behavioral health services in
3 primary care settings; (ii) performance measures which track rates of
4 criminal justice system involvement among public health system
5 clients with an identified behavioral health need including, but not
6 limited to, rates of arrest and incarceration; and (iii) improvement
7 targets related to these measures.

8 (b) The performance measures coordinating committee must report
9 to the governor and appropriate committees of the legislature
10 regarding the implementation of this subsection by December 1, 2019.

11 **Sec. 3.** RCW 70.320.030 and 2015 c 209 s 1 are each amended to
12 read as follows:

13 (~~By September 1, 2014:~~)

14 (1) The authority shall adopt performance measures to determine
15 whether service contracting entities are achieving the outcomes
16 described in RCW 70.320.020 and 41.05.690 for clients enrolled in
17 medical managed care programs operated according to Title XIX or XXI
18 of the federal social security act.

19 (2) The (~~department~~) authority shall adopt performance measures
20 to determine whether service contracting entities are achieving the
21 outcomes described in RCW 70.320.020 for clients receiving mental
22 health, long-term care, or chemical dependency services.

23 (3) The authority shall amend managed health care contracts with
24 service contracting entities by July 1, 2020, to require contractors
25 to implement mandatory performance improvement projects related to
26 achieving outcomes under RCW 70.320.020 related to reducing client
27 involvement with criminal justice systems where there is an
28 identifiable behavioral health need.

29 (4) The authority shall integrate value-based purchasing terms
30 relating to criminal justice outcomes under RCW 70.320.020 and this
31 section into managed health care contracts by January 1, 2021.

32 **Sec. 4.** RCW 43.20A.895 and 2014 c 225 s 64 are each amended to
33 read as follows:

34 (1) The systems responsible for financing, administration, and
35 delivery of publicly funded mental health and chemical dependency
36 services to adults must be designed and administered to achieve
37 improved outcomes for adult clients served by those systems through
38 increased use and development of evidence-based, research-based, and

1 promising practices, as defined in RCW 71.24.025. For purposes of
2 this section, client outcomes include: Improved health status;
3 increased participation in employment and education; reduced
4 involvement with the criminal justice system; enhanced safety and
5 access to treatment for forensic patients; reduction in avoidable
6 utilization of and costs associated with hospital, emergency room,
7 and crisis services; increased housing stability; improved quality of
8 life, including measures of recovery and resilience; and decreased
9 population level disparities in access to treatment and treatment
10 outcomes.

11 (2) The (~~department and the health care~~) authority must
12 implement a strategy for the improvement of the (~~adult~~) behavioral
13 health system.

14 (~~(a) The department must establish a steering committee that~~
15 ~~includes at least the following members: Behavioral health service~~
16 ~~recipients and their families; local government; representatives of~~
17 ~~behavioral health organizations; representatives of county~~
18 ~~coordinators; law enforcement; city and county jails; tribal~~
19 ~~representatives; behavioral health service providers, including at~~
20 ~~least one chemical dependency provider and at least one psychiatric~~
21 ~~advanced registered nurse practitioner; housing providers; medicaid~~
22 ~~managed care plan representatives; long-term care service providers;~~
23 ~~organizations representing health care professionals providing~~
24 ~~services in mental health settings; the Washington state hospital~~
25 ~~association; the Washington state medical association; individuals~~
26 ~~with expertise in evidence-based and research-based behavioral health~~
27 ~~service practices; and the health care authority.~~

28 (~~b) The adult behavioral health system improvement strategy must~~
29 ~~include:~~

30 (~~i) An assessment of the capacity of the current publicly funded~~
31 ~~behavioral health services system to provide evidence-based,~~
32 ~~research-based, and promising practices;~~

33 (~~ii) Identification, development, and increased use of evidence-~~
34 ~~based, research-based, and promising practices;~~

35 (~~iii) Design and implementation of a transparent quality~~
36 ~~management system, including analysis of current system capacity to~~
37 ~~implement outcomes reporting and development of baseline and~~
38 ~~improvement targets for each outcome measure provided in this~~
39 ~~section;~~

1 ~~(iv) Identification and phased implementation of service~~
2 ~~delivery, financing, or other strategies that will promote~~
3 ~~improvement of the behavioral health system as described in this~~
4 ~~section and incentivize the medical care, behavioral health, and~~
5 ~~long-term care service delivery systems to achieve the improvements~~
6 ~~described in this section and collaborate across systems. The~~
7 ~~strategies must include phased implementation of public reporting of~~
8 ~~outcome and performance measures in a form that allows for comparison~~
9 ~~of performance and levels of improvement between geographic regions~~
10 ~~of Washington; and~~

11 ~~(v) Identification of effective methods for promoting workforce~~
12 ~~capacity, efficiency, stability, diversity, and safety.~~

13 ~~(c) The department must seek private foundation and federal grant~~
14 ~~funding to support the adult behavioral health system improvement~~
15 ~~strategy.~~

16 ~~(d) By May 15, 2014, the Washington state institute for public~~
17 ~~policy, in consultation with the department, the University of~~
18 ~~Washington evidence-based practice institute, the University of~~
19 ~~Washington alcohol and drug abuse institute, and the Washington~~
20 ~~institute for mental health research and training, shall prepare an~~
21 ~~inventory of evidence-based, research-based, and promising practices~~
22 ~~for prevention and intervention services pursuant to subsection (1)~~
23 ~~of this section. The department shall use the inventory in preparing~~
24 ~~the behavioral health improvement strategy. The department shall~~
25 ~~provide the institute with data necessary to complete the inventory.~~

26 ~~(e) By August 1, 2014, the department must report to the governor~~
27 ~~and the relevant fiscal and policy committees of the legislature on~~
28 ~~the status of implementation of the behavioral health improvement~~
29 ~~strategy, including strategies developed or implemented to date,~~
30 ~~timelines, and costs to accomplish phased implementation of the adult~~
31 ~~behavioral health system improvement strategy.~~

32 ~~(3) The department must contract for the services of an~~
33 ~~independent consultant to review the provision of forensic mental~~
34 ~~health services in Washington state and provide recommendations as to~~
35 ~~whether and how the state's forensic mental health system should be~~
36 ~~modified to provide an appropriate treatment environment for~~
37 ~~individuals with mental disorders who have been charged with a crime~~
38 ~~while enhancing the safety and security of the public and other~~
39 ~~patients and staff at forensic treatment facilities. By August 1,~~
40 ~~2014, the department must submit a report regarding the~~

1 ~~recommendations of the independent consultant to the governor and the~~
2 ~~relevant fiscal and policy committees of the legislature.))~~

3 NEW SECTION. **Sec. 5.** RCW 43.20A.895 is recodified as a section
4 in chapter 71.24 RCW.

5 **Sec. 6.** RCW 41.05.690 and 2014 c 223 s 6 are each amended to
6 read as follows:

7 (1) There is created a performance measures committee, the
8 purpose of which is to identify and recommend standard statewide
9 measures of health performance to inform public and private health
10 care purchasers and to propose benchmarks to track costs and
11 improvements in health outcomes.

12 (2) Members of the committee must include representation from
13 state agencies, small and large employers, health plans, patient
14 groups, federally recognized tribes, consumers, academic experts on
15 health care measurement, hospitals, physicians, and other providers.
16 The governor shall appoint the members of the committee, except that
17 a statewide association representing hospitals may appoint a member
18 representing hospitals, and a statewide association representing
19 physicians may appoint a member representing physicians. The governor
20 shall ensure that members represent diverse geographic locations and
21 both rural and urban communities. The chief executive officer of the
22 lead organization must also serve on the committee. The committee
23 must be chaired by the director of the authority.

24 (3) The committee shall develop a transparent process for
25 selecting performance measures, and the process must include
26 opportunities for public comment.

27 (4) By January 1, 2015, the committee shall submit the
28 performance measures to the authority. The measures must include
29 dimensions of:

- 30 (a) Prevention and screening;
- 31 (b) Effective management of chronic conditions;
- 32 (c) Key health outcomes;
- 33 (d) Care coordination and patient safety; and
- 34 (e) Use of the lowest cost, highest quality care for preventive
35 care and acute and chronic conditions.

36 (5) The committee shall develop a measure set that:

- 37 (a) Is of manageable size;
- 38 (b) Is based on readily available claims and clinical data;

1 (c) Gives preference to nationally reported measures and, where
2 nationally reported measures may not be appropriate, measures used by
3 state agencies that purchase health care or commercial health plans;

4 (d) Focuses on the overall performance of the system, including
5 outcomes and total cost;

6 (e) Is aligned with the governor's performance management system
7 measures and common measure requirements specific to medicaid
8 delivery systems under RCW 70.320.020 and 43.20A.895 (as recodified
9 by this act);

10 (f) Considers the needs of different stakeholders and the
11 populations served; and

12 (g) Is usable by multiple payers, providers, hospitals,
13 purchasers, public health, and communities as part of health
14 improvement, care improvement, provider payment systems, benefit
15 design, and administrative simplification for providers and
16 hospitals.

17 (6) State agencies shall use the measure set developed under this
18 section to inform and set benchmarks for purchasing decisions.

19 (7) The committee shall establish a public process to
20 periodically evaluate the measure set and make additions or changes
21 to the measure set as needed.

22 **Sec. 7.** RCW 71.24.016 and 2014 c 225 s 7 are each amended to
23 read as follows:

24 (1) The legislature intends that eastern and western state
25 hospitals shall operate as clinical centers for handling the most
26 complicated long-term care needs of patients with a primary diagnosis
27 of mental disorder. It is further the intent of the legislature that
28 the community mental health service delivery system focus on
29 maintaining individuals with mental illness in the community. The
30 program shall be evaluated and managed through a limited number of
31 outcome and performance measures, as provided in RCW 43.20A.895 (as
32 recodified by this act), 70.320.020, and 71.36.025.

33 (2) The legislature intends to address the needs of people with
34 mental disorders with a targeted, coordinated, and comprehensive set
35 of evidence-based practices that are effective in serving individuals
36 in their community and will reduce the need for placements in state
37 mental hospitals. The legislature further intends to explicitly hold
38 behavioral health organizations accountable for serving people with

1 mental disorders within the boundaries of their regional service area
2 and for not exceeding their allocation of state hospital beds.

3 **Sec. 8.** RCW 71.24.035 and 2018 c 201 s 4004 are each amended to
4 read as follows:

5 (1) The authority is designated as the state behavioral health
6 authority which includes recognition as the single state authority
7 for substance use disorders and state mental health authority.

8 (2) The director shall provide for public, client, tribal, and
9 licensed or certified service provider participation in developing
10 the state behavioral health program, developing contracts with
11 behavioral health organizations, and any waiver request to the
12 federal government under medicaid.

13 (3) The director shall provide for participation in developing
14 the state behavioral health program for children and other
15 underserved populations, by including representatives on any
16 committee established to provide oversight to the state behavioral
17 health program.

18 (4) The director shall be designated as the behavioral health
19 organization if the behavioral health organization fails to meet
20 state minimum standards or refuses to exercise responsibilities under
21 its contract or RCW 71.24.045, until such time as a new behavioral
22 health organization is designated.

23 (5) The director shall:

24 (a) Develop a biennial state behavioral health program that
25 incorporates regional biennial needs assessments and regional mental
26 health service plans and state services for adults and children with
27 mental disorders or substance use disorders or both;

28 (b) Assure that any behavioral health organization or county
29 community behavioral health program provides medically necessary
30 services to medicaid recipients consistent with the state's medicaid
31 state plan or federal waiver authorities, and nonmedicaid services
32 consistent with priorities established by the authority;

33 (c) Develop and adopt rules establishing state minimum standards
34 for the delivery of behavioral health services pursuant to RCW
35 71.24.037 including, but not limited to:

36 (i) Licensed or certified service providers. These rules shall
37 permit a county-operated behavioral health program to be licensed as
38 a service provider subject to compliance with applicable statutes and
39 rules.

1 (ii) Inpatient services, an adequate network of evaluation and
2 treatment services and facilities under chapter 71.05 RCW to ensure
3 access to treatment, resource management services, and community
4 support services;

5 (d) Assure that the special needs of persons who are minorities,
6 elderly, disabled, children, low-income, and parents who are
7 respondents in dependency cases are met within the priorities
8 established in this section;

9 (e) Establish a standard contract or contracts, consistent with
10 state minimum standards which shall be used in contracting with
11 behavioral health organizations. The standard contract shall include
12 a maximum fund balance, which shall be consistent with that required
13 by federal regulations or waiver stipulations;

14 (f) Make contracts necessary or incidental to the performance of
15 its duties and the execution of its powers, including managed care
16 contracts for behavioral health services, contracts entered into
17 under RCW 74.09.522, and contracts with public and private agencies,
18 organizations, and individuals to pay them for behavioral health
19 services;

20 (g) Establish, to the extent possible, a standardized auditing
21 procedure which is designed to assure compliance with contractual
22 agreements authorized by this chapter and minimizes paperwork
23 requirements of behavioral health organizations and licensed or
24 certified service providers. The audit procedure shall focus on the
25 outcomes of service as provided in RCW 43.20A.895 (as recodified by
26 this act), 70.320.020, and 71.36.025;

27 (h) Develop and maintain an information system to be used by the
28 state and behavioral health organizations that includes a tracking
29 method which allows the authority and behavioral health organizations
30 to identify behavioral health clients' participation in any
31 behavioral health service or public program on an immediate basis.
32 The information system shall not include individual patient's case
33 history files. Confidentiality of client information and records
34 shall be maintained as provided in this chapter and chapter 70.02
35 RCW;

36 (i) Periodically monitor the compliance of behavioral health
37 organizations and their network of licensed or certified service
38 providers for compliance with the contract between the authority, the
39 behavioral health organization, and federal and state rules at
40 reasonable times and in a reasonable manner;

1 (j) Monitor and audit behavioral health organizations as needed
2 to assure compliance with contractual agreements authorized by this
3 chapter;

4 (k) Adopt such rules as are necessary to implement the
5 authority's responsibilities under this chapter; and

6 (l) Administer or supervise the administration of the provisions
7 relating to persons with substance use disorders and intoxicated
8 persons of any state plan submitted for federal funding pursuant to
9 federal health, welfare, or treatment legislation.

10 (6) The director shall use available resources only for
11 behavioral health organizations, except:

12 (a) To the extent authorized, and in accordance with any
13 priorities or conditions specified, in the biennial appropriations
14 act; or

15 (b) To incentivize improved performance with respect to the
16 client outcomes established in RCW 43.20A.895 (as recodified by this
17 act), 70.320.020, and 71.36.025, integration of behavioral health and
18 medical services at the clinical level, and improved care
19 coordination for individuals with complex care needs.

20 (7) Each behavioral health organization and licensed or certified
21 service provider shall file with the secretary of the department of
22 health or the director, on request, such data, statistics, schedules,
23 and information as the secretary of the department of health or the
24 director reasonably requires. A behavioral health organization or
25 licensed or certified service provider which, without good cause,
26 fails to furnish any data, statistics, schedules, or information as
27 requested, or files fraudulent reports thereof, may be subject to the
28 behavioral health organization contractual remedies in RCW 74.09.871
29 or may have its service provider certification or license revoked or
30 suspended.

31 (8) The superior court may restrain any behavioral health
32 organization or service provider from operating without a contract,
33 certification, or a license or any other violation of this section.
34 The court may also review, pursuant to procedures contained in
35 chapter 34.05 RCW, any denial, suspension, limitation, restriction,
36 or revocation of certification or license, and grant other relief
37 required to enforce the provisions of this chapter.

38 (9) Upon petition by the secretary of the department of health or
39 the director, and after hearing held upon reasonable notice to the
40 facility, the superior court may issue a warrant to an officer or

1 employee of the secretary of the department of health or the director
2 authorizing him or her to enter at reasonable times, and examine the
3 records, books, and accounts of any behavioral health organization or
4 service provider refusing to consent to inspection or examination by
5 the authority.

6 (10) Notwithstanding the existence or pursuit of any other
7 remedy, the secretary of the department of health or the director may
8 file an action for an injunction or other process against any person
9 or governmental unit to restrain or prevent the establishment,
10 conduct, or operation of a behavioral health organization or service
11 provider without a contract, certification, or a license under this
12 chapter.

13 (11) The authority shall distribute appropriated state and
14 federal funds in accordance with any priorities, terms, or conditions
15 specified in the appropriations act.

16 (12) The director shall assume all duties assigned to the
17 nonparticipating behavioral health organizations under chapters 71.05
18 and 71.34 RCW and this chapter. Such responsibilities shall include
19 those which would have been assigned to the nonparticipating counties
20 in regions where there are not participating behavioral health
21 organizations.

22 The behavioral health organizations, or the director's assumption
23 of all responsibilities under chapters 71.05 and 71.34 RCW and this
24 chapter, shall be included in all state and federal plans affecting
25 the state behavioral health program including at least those required
26 by this chapter, the medicaid program, and P.L. 99-660. Nothing in
27 these plans shall be inconsistent with the intent and requirements of
28 this chapter.

29 (13) The director shall:

30 (a) Disburse funds for the behavioral health organizations within
31 sixty days of approval of the biennial contract. The authority must
32 either approve or reject the biennial contract within sixty days of
33 receipt.

34 (b) Enter into biennial contracts with behavioral health
35 organizations. The contracts shall be consistent with available
36 resources. No contract shall be approved that does not include
37 progress toward meeting the goals of this chapter by taking
38 responsibility for: (i) Short-term commitments; (ii) residential
39 care; and (iii) emergency response systems.

1 (c) Notify behavioral health organizations of their allocation of
2 available resources at least sixty days prior to the start of a new
3 biennial contract period.

4 (d) Deny all or part of the funding allocations to behavioral
5 health organizations based solely upon formal findings of
6 noncompliance with the terms of the behavioral health organization's
7 contract with the authority. Behavioral health organizations
8 disputing the decision of the director to withhold funding
9 allocations are limited to the remedies provided in the authority's
10 contracts with the behavioral health organizations.

11 (14) The authority, in cooperation with the state congressional
12 delegation, shall actively seek waivers of federal requirements and
13 such modifications of federal regulations as are necessary to allow
14 federal medicaid reimbursement for services provided by freestanding
15 evaluation and treatment facilities licensed under chapter 71.12 RCW
16 or certified under chapter 71.05 RCW. The authority shall
17 periodically report its efforts to the appropriate committees of the
18 senate and the house of representatives.

19 (15) The authority may:

20 (a) Plan, establish, and maintain substance use disorder
21 prevention and substance use disorder treatment programs as necessary
22 or desirable;

23 (b) Coordinate its activities and cooperate with behavioral
24 programs in this and other states, and make contracts and other joint
25 or cooperative arrangements with state, local, or private agencies in
26 this and other states for behavioral health services and for the
27 common advancement of substance use disorder programs;

28 (c) Solicit and accept for use any gift of money or property made
29 by will or otherwise, and any grant of money, services, or property
30 from the federal government, the state, or any political subdivision
31 thereof or any private source, and do all things necessary to
32 cooperate with the federal government or any of its agencies in
33 making an application for any grant;

34 (d) Keep records and engage in research and the gathering of
35 relevant statistics; and

36 (e) Acquire, hold, or dispose of real property or any interest
37 therein, and construct, lease, or otherwise provide substance use
38 disorder treatment programs.

1 **Sec. 9.** RCW 71.24.380 and 2018 c 201 s 4022 are each amended to
2 read as follows:

3 (1) The director shall purchase mental health and chemical
4 dependency treatment services primarily through managed care
5 contracting, but may continue to purchase behavioral health services
6 directly from tribal clinics and other tribal providers.

7 (2)(a) The director shall request a detailed plan from the
8 entities identified in (b) of this subsection that demonstrates
9 compliance with the contractual elements of RCW 74.09.871 and federal
10 regulations related to medicaid managed care contracting including,
11 but not limited to: Having a sufficient network of providers to
12 provide adequate access to mental health and chemical dependency
13 services for residents of the regional service area that meet
14 eligibility criteria for services, ability to maintain and manage
15 adequate reserves, and maintenance of quality assurance processes.
16 Any responding entity that submits a detailed plan that demonstrates
17 that it can meet the requirements of this section must be awarded the
18 contract to serve as the behavioral health organization.

19 (b)(i) For purposes of responding to the request for a detailed
20 plan under (a) of this subsection, the entities from which a plan
21 will be requested are:

22 (A) A county in a single county regional service area that
23 currently serves as the regional support network for that area;

24 (B) In the event that a county has made a decision prior to
25 January 1, 2014, not to contract as a regional support network, any
26 private entity that serves as the regional support network for that
27 area;

28 (C) All counties within a regional service area that includes
29 more than one county, which shall form a responding entity through
30 the adoption of an interlocal agreement. The interlocal agreement
31 must specify the terms by which the responding entity shall serve as
32 the behavioral health organization within the regional service area.

33 (ii) In the event that a regional service area is comprised of
34 multiple counties including one that has made a decision prior to
35 January 1, 2014, not to contract as a regional support network the
36 counties shall adopt an interlocal agreement and may respond to the
37 request for a detailed plan under (a) of this subsection and the
38 private entity may also respond to the request for a detailed plan.
39 If both responding entities meet the requirements of this section,

1 the responding entities shall follow the authority's procurement
2 process established in subsection (3) of this section.

3 (3) If an entity that has received a request under this section
4 to submit a detailed plan does not respond to the request, a
5 responding entity under subsection (1) of this section is unable to
6 substantially meet the requirements of the request for a detailed
7 plan, or more than one responding entity substantially meets the
8 requirements for the request for a detailed plan, the authority shall
9 use a procurement process in which other entities recognized by the
10 director may bid to serve as the behavioral health organization in
11 that regional service area.

12 (4) Contracts for behavioral health organizations must begin on
13 April 1, 2016.

14 (5) Upon request of all of the county authorities in a regional
15 service area, the authority may purchase behavioral health services
16 through an integrated medical and behavioral health services contract
17 with a behavioral health organization or a managed health care system
18 as defined in RCW 74.09.522, pursuant to standards to be developed by
19 the authority. Any contract for such a purchase must comply with all
20 federal medicaid and state law requirements related to managed health
21 care contracting.

22 (6) As an incentive to county authorities to become early
23 adopters of fully integrated purchasing of medical and behavioral
24 health services, the standards adopted by the authority under
25 subsection (5) of this section shall provide for an incentive payment
26 to counties which elect to move to full integration by January 1,
27 2016. Subject to federal approval, the incentive payment shall be
28 targeted at ten percent of savings realized by the state within the
29 regional service area in which the fully integrated purchasing takes
30 place. Savings shall be calculated in alignment with the outcome and
31 performance measures established in RCW 43.20A.895 (as recodified by
32 this act), 70.320.020, and 71.36.025, and incentive payments for
33 early adopter counties shall be made available for up to a six-year
34 period, or until full integration of medical and behavioral health
35 services is accomplished statewide, whichever comes sooner, according
36 to rules to be developed by the authority.

37 **Sec. 10.** RCW 71.24.420 and 2018 c 201 s 4027 are each amended to
38 read as follows:

1 The authority shall operate the community mental health service
2 delivery system authorized under this chapter within the following
3 constraints:

4 (1) The full amount of federal funds for mental health services,
5 plus qualifying state expenditures as appropriated in the biennial
6 operating budget, shall be appropriated to the authority each year in
7 the biennial appropriations act to carry out the provisions of the
8 community mental health service delivery system authorized in this
9 chapter.

10 (2) The authority may expend funds defined in subsection (1) of
11 this section in any manner that will effectively accomplish the
12 outcome measures established in RCW 43.20A.895 (as recodified by this
13 act) and 71.36.025 and performance measures linked to those outcomes.

14 (3) The authority shall implement strategies that accomplish the
15 outcome measures established in RCW 43.20A.895 (as recodified by this
16 act), 70.320.020, and 71.36.025 and performance measures linked to
17 those outcomes.

18 (4) The authority shall monitor expenditures against the
19 appropriation levels provided for in subsection (1) of this section.

20 **Sec. 11.** RCW 74.09.758 and 2014 c 223 s 7 are each amended to
21 read as follows:

22 (1) The authority and the department may restructure medicaid
23 procurement of health care services and agreements with managed care
24 systems on a phased basis to better support integrated physical
25 health, mental health, and chemical dependency treatment, consistent
26 with assumptions in Second Substitute Senate Bill No. 6312, Laws of
27 2014, and recommendations provided by the behavioral health task
28 force. The authority and the department may develop and utilize
29 innovative mechanisms to promote and sustain integrated clinical
30 models of physical and behavioral health care.

31 (2) The authority and the department may incorporate the
32 following principles into future medicaid procurement efforts aimed
33 at integrating the delivery of physical and behavioral health
34 services:

35 (a) Medicaid purchasing must support delivery of integrated,
36 person-centered care that addresses the spectrum of individuals'
37 health needs in the context of the communities in which they live and
38 with the availability of care continuity as their health needs
39 change;

1 (b) Accountability for the client outcomes established in RCW
2 43.20A.895 (as recodified by this act) and 71.36.025 and performance
3 measures linked to those outcomes;

4 (c) Medicaid benefit design must recognize that adequate
5 preventive care, crisis intervention, and support services promote a
6 recovery-focused approach;

7 (d) Evidence-based care interventions and continuous quality
8 improvement must be enforced through contract specifications and
9 performance measures that provide meaningful integration at the
10 patient care level with broadly distributed accountability for
11 results;

12 (e) Active purchasing and oversight of medicaid managed care
13 contracts is a state responsibility;

14 (f) A deliberate and flexible system change plan with identified
15 benchmarks to promote system stability, provide continuity of
16 treatment for patients, and protect essential existing behavioral
17 health system infrastructure and capacity; and

18 (g) Community and organizational readiness are key determinants
19 of implementation timing; a phased approach is therefore desirable.

20 (3) The principles identified in subsection (2) of this section
21 are not intended to create an individual entitlement to services.

22 (4) The authority shall increase the use of value-based
23 contracting, alternative quality contracting, and other payment
24 incentives that promote quality, efficiency, cost savings, and health
25 improvement, for medicaid and public employee purchasing. The
26 authority shall also implement additional chronic disease management
27 techniques that reduce the subsequent need for hospitalization or
28 readmissions. It is the intent of the legislature that the reforms
29 the authority implements under this subsection are anticipated to
30 reduce extraneous medical costs, across all medical programs, when
31 fully phased in by fiscal year 2017 to generate budget savings
32 identified in the omnibus appropriations act.

33 **Sec. 12.** RCW 74.09.871 and 2018 c 201 s 2007 are each amended to
34 read as follows:

35 (1) Any agreement or contract by the authority to provide
36 behavioral health services as defined under RCW 71.24.025 to persons
37 eligible for benefits under medicaid, Title XIX of the social
38 security act, and to persons not eligible for medicaid must include
39 the following:

1 (a) Contractual provisions consistent with the intent expressed
2 in RCW 71.24.015(~~(7)~~) and 71.36.005(~~(7, and 70.96A.011)~~);

3 (b) Standards regarding the quality of services to be provided,
4 including increased use of evidence-based, research-based, and
5 promising practices, as defined in RCW 71.24.025;

6 (c) Accountability for the client outcomes established in RCW
7 43.20A.895 (as recodified by this act), 70.320.020, and 71.36.025 and
8 performance measures linked to those outcomes;

9 (d) Standards requiring behavioral health organizations to
10 maintain a network of appropriate providers that is supported by
11 written agreements sufficient to provide adequate access to all
12 services covered under the contract with the authority and to protect
13 essential existing behavioral health system infrastructure and
14 capacity, including a continuum of chemical dependency services;

15 (e) Provisions to require that medically necessary chemical
16 dependency and mental health treatment services be available to
17 clients;

18 (f) Standards requiring the use of behavioral health service
19 provider reimbursement methods that incentivize improved performance
20 with respect to the client outcomes established in RCW 43.20A.895 (as
21 recodified by this act) and 71.36.025, integration of behavioral
22 health and primary care services at the clinical level, and improved
23 care coordination for individuals with complex care needs;

24 (g) Standards related to the financial integrity of the
25 responding organization. The authority shall adopt rules establishing
26 the solvency requirements and other financial integrity standards for
27 behavioral health organizations. This subsection does not limit the
28 authority of the authority to take action under a contract upon
29 finding that a behavioral health organization's financial status
30 jeopardizes the organization's ability to meet its contractual
31 obligations;

32 (h) Mechanisms for monitoring performance under the contract and
33 remedies for failure to substantially comply with the requirements of
34 the contract including, but not limited to, financial deductions,
35 termination of the contract, receivership, reprocurement of the
36 contract, and injunctive remedies;

37 (i) Provisions to maintain the decision-making independence of
38 designated mental health professionals or designated chemical
39 dependency specialists; and

1 (j) Provisions stating that public funds appropriated by the
2 legislature may not be used to promote or deter, encourage, or
3 discourage employees from exercising their rights under Title 29,
4 chapter 7, subchapter II, United States Code or chapter 41.56 RCW.

5 (2) The following factors must be given significant weight in any
6 purchasing process:

7 (a) Demonstrated commitment and experience in serving low-income
8 populations;

9 (b) Demonstrated commitment and experience serving persons who
10 have mental illness, chemical dependency, or co-occurring disorders;

11 (c) Demonstrated commitment to and experience with partnerships
12 with county and municipal criminal justice systems, housing services,
13 and other critical support services necessary to achieve the outcomes
14 established in RCW 43.20A.895 (as recodified by this act),
15 70.320.020, and 71.36.025;

16 (d) Recognition that meeting enrollees' physical and behavioral
17 health care needs is a shared responsibility of contracted behavioral
18 health organizations, managed health care systems, service providers,
19 the state, and communities;

20 (e) Consideration of past and current performance and
21 participation in other state or federal behavioral health programs as
22 a contractor; and

23 (f) The ability to meet requirements established by the
24 authority.

25 (3) For purposes of purchasing behavioral health services and
26 medical care services for persons eligible for benefits under
27 medicaid, Title XIX of the social security act and for persons not
28 eligible for medicaid, the authority must use regional service areas.
29 The regional service areas must be established by the authority as
30 provided in RCW 74.09.870.

31 (4) Consideration must be given to using multiple-biennia
32 contracting periods.

33 (5) Each behavioral health organization operating pursuant to a
34 contract issued under this section shall enroll clients within its
35 regional service area who meet the authority's eligibility criteria
36 for mental health and chemical dependency services.

--- END ---