

2 **ESSB 5226** - H COMM AMD
3 By Committee on State Government

4

5 Strike everything after the enacting clause and insert the
6 following:

7 "NEW SECTION. **Sec. 1.** The legislature finds that many of the
8 systems currently in place for assuring accountability in state
9 government programs are not operated comprehensively, do not take
10 advantage of modern management techniques, and do not contribute
11 adequately to the optimum use of scarce resources. Critical variables
12 that are not always taken into account include whether stated goals and
13 objectives are being achieved, and whether desired results are being
14 accomplished.

15 Agency executives need more accurate information for setting
16 policy, determining whether new or existing programs are effective, and
17 improving internal controls for agency management. These needs must be
18 met at all levels of operation, and must be clearly communicated to the
19 legislature and all interested parties.

20 Ensuring accountability in government involves a long-term
21 commitment to policy planning, quality management, and results-oriented
22 evaluation. It is the intent of this act to facilitate program
23 evaluations and performance audits of selected state agencies and
24 programs through the coordinated resources of the executive and
25 legislative branches of state government.

26 **PART I - STATE GOVERNMENT PERFORMANCE PLAN**

27 **Sec. 2.** RCW 43.88.020 and 1991 c 358 s 6 are each amended to read
28 as follows:

29 (1) "Budget" means a proposed plan of expenditures for a given
30 period or purpose and the proposed means for financing these
31 expenditures.

32 (2) "Budget document" means a formal, written statement offered by
33 the governor to the legislature, as provided in RCW 43.88.030.

1 (3) "Director of financial management" means the official appointed
2 by the governor to serve at the governor's pleasure and to whom the
3 governor may delegate necessary authority to carry out the governor's
4 duties as provided in this chapter. The director of financial
5 management shall be head of the office of financial management which
6 shall be in the office of the governor.

7 (4) "Agency" means and includes every state office, officer, each
8 institution, whether educational, correctional or other, and every
9 department, division, board and commission, except as otherwise
10 provided in this chapter.

11 (5) "Public funds", for purposes of this chapter, means all moneys,
12 including cash, checks, bills, notes, drafts, stocks, and bonds,
13 whether held in trust, for operating purposes, or for capital purposes,
14 and collected or disbursed under law, whether or not such funds are
15 otherwise subject to legislative appropriation, including funds
16 maintained outside the state treasury.

17 (6) "Regulations" means the policies, standards, and requirements,
18 stated in writing, designed to carry out the purposes of this chapter,
19 as issued by the governor or the governor's designated agent, and which
20 shall have the force and effect of law.

21 (7) "Ensuing biennium" means the fiscal biennium beginning on July
22 1st of the same year in which a regular session of the legislature is
23 held during an odd-numbered year pursuant to Article II, section 12 of
24 the Constitution and which biennium next succeeds the current biennium.

25 (8) "Dedicated fund" means a fund in the state treasury, or a
26 separate account or fund in the general fund in the state treasury,
27 that by law is dedicated, appropriated or set aside for a limited
28 object or purpose; but "dedicated fund" does not include a revolving
29 fund or a trust fund.

30 (9) "Revolving fund" means a fund in the state treasury,
31 established by law, from which is paid the cost of goods or services
32 furnished to or by a state agency, and which is replenished through
33 charges made for such goods or services or through transfers from other
34 accounts or funds.

35 (10) "Trust fund" means a fund in the state treasury in which
36 designated persons or classes of persons have a vested beneficial
37 interest or equitable ownership, or which was created or established by
38 a gift, grant, contribution, devise, or bequest that limits the use of
39 the fund to designated objects or purposes.

1 (11) "Administrative expenses" means expenditures for: (a)
2 Salaries, wages, and related costs of personnel and (b) operations and
3 maintenance including but not limited to costs of supplies, materials,
4 services, and equipment.

5 (12) "Fiscal year" means the year beginning July 1st and ending the
6 following June 30th.

7 (13) "Lapse" means the termination of authority to expend an
8 appropriation.

9 (14) "Legislative fiscal committees" means the legislative budget
10 committee, the legislative evaluation and accountability program
11 committee, the ways and means committees of the senate and house of
12 representatives, and, where appropriate, the legislative transportation
13 committee.

14 (15) "Fiscal period" means the period for which an appropriation is
15 made as specified within the act making the appropriation.

16 (16) "Primary budget driver" means the primary determinant of a
17 budget level, other than a price variable, which causes or is
18 associated with the major expenditure of an agency or budget unit
19 within an agency, such as a caseload, enrollment, workload, or
20 population statistic.

21 (17) "Stabilization account" means the budget stabilization account
22 created under RCW 43.88.525 as an account in the general fund of the
23 state treasury.

24 (18) "State tax revenue limit" means the limitation created by
25 chapter 43.135 RCW.

26 (19) "General state revenues" means the revenues defined by Article
27 VIII, section 1(c) of the state Constitution.

28 (20) "Annual growth rate in real personal income" means the
29 estimated percentage growth in personal income for the state during the
30 current fiscal year, expressed in constant value dollars, as published
31 by the office of financial management or its successor agency.

32 (21) "Estimated revenues" means estimates of revenue in the most
33 recent official economic and revenue forecast prepared under RCW
34 82.33.020, and prepared by the office of financial management for those
35 funds, accounts, and sources for which the office of the economic and
36 revenue forecast council does not prepare an official forecast
37 including estimates of revenues to support financial plans under RCW
38 44.40.070, that are prepared by the office of financial management in
39 consultation with the interagency task force.

1 (22) "Estimated receipts" means the estimated receipt of cash in
2 the most recent official economic and revenue forecast prepared under
3 RCW 82.33.020, and prepared by the office of financial management for
4 those funds, accounts, and sources for which the office of the economic
5 and revenue forecast council does not prepare an official forecast.

6 (23) "State budgeting, accounting, and reporting system" means a
7 system that gathers, maintains, and communicates fiscal information.
8 The system links fiscal information beginning with development of
9 agency budget requests through adoption of legislative appropriations
10 to tracking actual receipts and expenditures against approved plans.

11 (24) "Allotment of appropriation" means the agency's statement of
12 proposed expenditures, the director of financial management's review of
13 that statement, and the placement of the approved statement into the
14 state budgeting, accounting, and reporting system.

15 (25) "Statement of proposed expenditures" means a plan prepared by
16 each agency that breaks each appropriation out into monthly detail
17 representing the best estimate of how the appropriation will be
18 expended.

19 (26) "Undesignated fund balance (or deficit)" means unreserved and
20 undesignated current assets or other resources available for
21 expenditure over and above any current liabilities which are expected
22 to be incurred by the close of the fiscal period.

23 (27) "Internal audit" means an independent appraisal activity
24 within an agency for the review of operations as a service to
25 management, including a systematic examination of accounting and fiscal
26 controls to assure that human and material resources are guarded
27 against waste, loss, or misuse; and that reliable data are gathered,
28 maintained, and fairly disclosed in a written report of the audit
29 findings.

30 (28) "Performance audit" means an audit which determines the
31 following: (a) Whether a government entity is acquiring, protecting,
32 and using its resources economically and efficiently; (b) the causes of
33 inefficiencies or uneconomical practices; (c) whether the entity has
34 complied with laws and regulations applicable to the program; (d) the
35 extent to which the desired results or benefits established by the
36 legislature are being achieved; and (e) the effectiveness of
37 organizations, programs, activities, or functions.

38 (29) "Program evaluation" means the use of a variety of policy and
39 fiscal research methods to (a) determine the extent to which a program

1 is achieving its legislative intent in terms of producing the effects
2 expected, and (b) make an objective judgment of the implementation,
3 outcomes, and net cost or benefit impact of programs in the context of
4 their goals and objectives. It includes the application of systematic
5 methods to measure the results, intended or unintended, of program
6 activities.

7 NEW SECTION. Sec. 3. By July 1, 1994, each state agency shall
8 define its mission or missions and establish measurable goals for
9 achieving desirable results or outcomes for its customers. Agency
10 customers shall include, but not be limited to, service recipients,
11 regulated entities, and the public at large. This section shall not be
12 construed to require an agency to develop a new mission or goals in
13 place of existing identifiable missions or goals which meet the intent
14 of this provision. Each state agency should involve affected
15 stakeholders in planning its missions and goals. By January 1, 1995,
16 each state agency shall submit its missions and goals to the
17 appropriate standing committees of the legislature for review.

18 **Sec. 4.** RCW 43.88.090 and 1989 c 273 s 26 are each amended to read
19 as follows:

20 (1) For purposes of developing budget proposals to the legislature,
21 the governor shall have the power, and it shall be the governor's duty,
22 to require from proper agency officials such detailed estimates and
23 other information in such form and at such times as the governor shall
24 direct. The estimates for the legislature and the judiciary shall be
25 transmitted to the governor and shall be included in the budget without
26 revision. The estimates for state pension contributions shall be based
27 on the rates provided in chapter 41.45 RCW. Copies of all such
28 estimates shall be transmitted to the standing committees on ways and
29 means of the house and senate at the same time as they are filed with
30 the governor and the office of financial management.

31 ~~(2) ((Estimates from each agency shall include goals and objectives~~
32 ~~for each program administered by the agency. The goals and objectives~~
33 ~~shall, whenever possible, be stated in terms of objective measurable~~
34 ~~results.))~~ For the purpose of assessing program performance, each
35 state agency shall establish program objectives for each major program
36 in its budget. The objectives shall be consistent with the missions
37 and goals developed under section 3 of this act. These objectives

1 shall be established for the biennium and for a six-year planning
2 cycle. Each agency shall express the objectives in an outcome based,
3 objective, quantifiable, and measurable form unless permitted by the
4 office of financial management to adopt a different standard.

5 The estimates shall include statements or tables which indicate, by
6 agency, the state funds which are required for the receipt of federal
7 matching revenues. The estimates shall be revised as necessary to
8 reflect legislative enactments and adopted appropriations and shall be
9 included with the initial biennial allotment submitted under RCW
10 43.88.110.

11 (3) In the year of the gubernatorial election, the governor shall
12 invite the governor-elect or the governor-elect's designee to attend
13 all hearings provided in RCW 43.88.100; and the governor shall furnish
14 the governor-elect or the governor-elect's designee with such
15 information as will enable the governor-elect or the governor-elect's
16 designee to gain an understanding of the state's budget requirements.
17 The governor-elect or the governor-elect's designee may ask such
18 questions during the hearings and require such information as the
19 governor-elect or the governor-elect's designee deems necessary and may
20 make recommendations in connection with any item of the budget which,
21 with the governor-elect's reasons therefor, shall be presented to the
22 legislature in writing with the budget document. Copies of all such
23 estimates and other required information shall also be submitted to the
24 standing committees on ways and means of the house and senate.

25 **Sec. 5.** RCW 43.88.160 and 1992 c 118 s 8 are each amended to read
26 as follows:

27 This section sets forth the major fiscal duties and
28 responsibilities of officers and agencies of the executive branch. The
29 regulations issued by the governor pursuant to this chapter shall
30 provide for a comprehensive, orderly basis for fiscal management and
31 control, including efficient accounting and reporting therefor, for the
32 executive branch of the state government and may include, in addition,
33 such requirements as will generally promote more efficient public
34 management in the state.

35 (1) Governor; director of financial management. The governor,
36 through the director of financial management, shall devise and
37 supervise a modern and complete accounting system for each agency to
38 the end that all revenues, expenditures, receipts, disbursements,

1 resources, and obligations of the state shall be properly and
2 systematically accounted for. The accounting system shall include the
3 development of accurate, timely records and reports of all financial
4 affairs of the state. The system shall also provide for central
5 accounts in the office of financial management at the level of detail
6 deemed necessary by the director to perform central financial
7 management. The director of financial management shall adopt and
8 periodically update an accounting procedures manual. Any agency
9 maintaining its own accounting and reporting system shall comply with
10 the updated accounting procedures manual and the rules of the director
11 adopted under this chapter. An agency may receive a waiver from
12 complying with this requirement if the waiver is approved by the
13 director. Waivers expire at the end of the fiscal biennium for which
14 they are granted. The director shall forward notice of waivers granted
15 to the appropriate legislative fiscal committees. The director of
16 financial management may require such financial, statistical, and other
17 reports as the director deems necessary from all agencies covering any
18 period.

19 (2) The director of financial management is responsible for
20 quarterly reporting of primary operating budget drivers such as
21 applicable workloads, caseload estimates, and appropriate unit cost
22 data. These reports shall be transmitted to the legislative fiscal
23 committees or by electronic means to the legislative evaluation and
24 accountability program committee. Quarterly reports shall include
25 actual monthly data and the variance between actual and estimated data
26 to date. The reports shall also include estimates of these items for
27 the remainder of the budget period.

28 (3) The director of financial management shall report at least
29 annually to the appropriate legislative committees regarding the status
30 of all appropriated capital projects, including transportation
31 projects, showing significant cost overruns or underruns. If funds are
32 shifted from one project to another, the office of financial management
33 shall also reflect this in the annual variance report. Once a project
34 is complete, the report shall provide a final summary showing estimated
35 start and completion dates of each project phase compared to actual
36 dates, estimated costs of each project phase compared to actual costs,
37 and whether or not there are any outstanding liabilities or unsettled
38 claims at the time of completion.

1 (4) In addition, the director of financial management, as agent of
2 the governor, shall:

3 (a) Develop and maintain a system of internal controls and internal
4 audits comprising methods and procedures to be adopted by each agency
5 which will safeguard its assets, check the accuracy and reliability of
6 its accounting data, promote operational efficiency, and encourage
7 adherence to prescribed managerial policies for accounting and
8 financial controls. The system developed by the director shall include
9 criteria for determining the scope and comprehensiveness of internal
10 controls required by classes of agencies, depending on the level of
11 resources at risk.

12 Each agency head or authorized designee shall be assigned the
13 responsibility and authority for establishing and maintaining internal
14 audits following the standards of internal auditing of the institute of
15 internal auditors;

16 (b) Make surveys and analyses of agencies with the object of
17 determining better methods and increased effectiveness in the use of
18 manpower and materials; and the director shall authorize expenditures
19 for employee training to the end that the state may benefit from
20 training facilities made available to state employees;

21 (~~(b)~~) (c) Report to the governor with regard to duplication of
22 effort or lack of coordination among agencies;

23 (~~(e)~~) (d) Review any pay and classification plans, and changes
24 thereunder, developed by any agency for their fiscal impact: PROVIDED,
25 That none of the provisions of this subsection shall affect merit
26 systems of personnel management now existing or hereafter established
27 by statute relating to the fixing of qualifications requirements for
28 recruitment, appointment, or promotion of employees of any agency. The
29 director shall advise and confer with agencies including appropriate
30 standing committees of the legislature as may be designated by the
31 speaker of the house and the president of the senate regarding the
32 fiscal impact of such plans and may amend or alter said plans, except
33 that for the following agencies no amendment or alteration of said
34 plans may be made without the approval of the agency concerned:
35 Agencies headed by elective officials;

36 (~~(d)~~) (e) Fix the number and classes of positions or authorized
37 man years of employment for each agency and during the fiscal period
38 amend the determinations previously fixed by the director except that

1 the director shall not be empowered to fix said number or said classes
2 for the following: Agencies headed by elective officials;

3 ~~((e))~~ (f) Provide for transfers and repayments between the budget
4 stabilization account and the general fund as directed by appropriation
5 and RCW 43.88.525 through 43.88.540;

6 ~~((f) Promulgate regulations)~~ (g) Adopt rules to effectuate
7 provisions contained in (a) through ~~((e))~~ (f) of this subsection.

8 (5) The treasurer shall:

9 (a) Receive, keep, and disburse all public funds of the state not
10 expressly required by law to be received, kept, and disbursed by some
11 other persons: PROVIDED, That this subsection shall not apply to those
12 public funds of the institutions of higher learning which are not
13 subject to appropriation;

14 (b) Disburse public funds under the treasurer's supervision or
15 custody by warrant or check;

16 (c) Keep a correct and current account of all moneys received and
17 disbursed by the treasurer, classified by fund or account;

18 (d) Perform such other duties as may be required by law or by
19 regulations issued pursuant to this law.

20 It shall be unlawful for the treasurer to issue any warrant or
21 check for public funds in the treasury except upon forms duly
22 prescribed by the director of financial management. Said forms shall
23 provide for authentication and certification by the agency head or the
24 agency head's designee that the services have been rendered or the
25 materials have been furnished; or, in the case of loans or grants, that
26 the loans or grants are authorized by law; or, in the case of payments
27 for periodic maintenance services to be performed on state owned
28 equipment, that a written contract for such periodic maintenance
29 services is currently in effect and copies thereof are on file with the
30 office of financial management; and the treasurer shall not be liable
31 under the treasurer's surety bond for erroneous or improper payments so
32 made: PROVIDED, That when services are lawfully paid for in advance of
33 full performance by any private individual or business entity other
34 than as provided for by RCW 42.24.035, such individual or entity other
35 than central stores rendering such services shall make a cash deposit
36 or furnish surety bond coverage to the state as shall be fixed in an
37 amount by law, or if not fixed by law, then in such amounts as shall be
38 fixed by the director of the department of general administration but
39 in no case shall such required cash deposit or surety bond be less than

1 an amount which will fully indemnify the state against any and all
2 losses on account of breach of promise to fully perform such services:
3 AND PROVIDED FURTHER, That no payments shall be made in advance for any
4 equipment maintenance services to be performed more than three months
5 after such payment. Any such bond so furnished shall be conditioned
6 that the person, firm or corporation receiving the advance payment will
7 apply it toward performance of the contract. The responsibility for
8 recovery of erroneous or improper payments made under this section
9 shall lie with the agency head or the agency head's designee in
10 accordance with regulations issued pursuant to this chapter. Nothing
11 in this section shall be construed to permit a public body to advance
12 funds to a private service provider pursuant to a grant or loan before
13 services have been rendered or material furnished.

14 (6) The state auditor shall:

15 (a) Report to the legislature the results of current post audits
16 that have been made of the financial transactions of each agency; to
17 this end the auditor may, in the auditor's discretion, examine the
18 books and accounts of any agency, official or employee charged with the
19 receipt, custody or safekeeping of public funds. Where feasible in
20 conducting examinations, the auditor shall utilize data and findings
21 from the internal control system prescribed by the office of financial
22 management. The current post audit of each agency may include a
23 section on recommendations to the legislature as provided in (c) of
24 this subsection.

25 (b) Give information to the legislature, whenever required, upon
26 any subject relating to the financial affairs of the state.

27 (c) Make the auditor's official report on or before the thirty-
28 first of December which precedes the meeting of the legislature. The
29 report shall be for the last complete fiscal period and shall include
30 ~~((at least the following:))~~ determinations as to whether agencies, in
31 making expenditures, complied with the laws of this state(~~(: PROVIDED,~~
32 ~~That nothing in this section may be construed to grant))~~). The state
33 auditor ((the right)) is authorized to perform or participate in
34 performance audits only as expressly authorized by the legislature in
35 the omnibus biennial appropriations acts. A performance audit for the
36 purpose of this section is the examination of the effectiveness of the
37 administration, its efficiency, and its adequacy in terms of the
38 programs of departments or agencies as previously approved by the
39 legislature. ~~((The authority and responsibility to conduct such an~~

1 ~~examination shall be vested in the legislative budget committee as~~
2 ~~prescribed in RCW 44.28.085.))~~ The state auditor, upon completing an
3 audit for legal and financial compliance under chapter 43.09 RCW, may
4 report to the legislative budget committee or other appropriate
5 committees of the legislature, in a manner prescribed by the
6 legislative budget committee, on facts relating to the management or
7 performance of governmental programs where such facts are discovered
8 incidental to the legal and financial audit: PROVIDED, That the
9 auditor may make such a report to a legislative committee only if the
10 auditor has determined that the agency has been given an opportunity
11 and has failed to resolve the management or performance issues raised
12 by the auditor. If the auditor makes a report to a legislative
13 committee, the agency may submit to the committee a response to the
14 report. This subsection (6) shall not be construed to authorize the
15 auditor to allocate other than de minimis resources to performance
16 audits except as expressly authorized in the appropriations acts.

17 (d) Be empowered to take exception to specific expenditures that
18 have been incurred by any agency or to take exception to other
19 practices related in any way to the agency's financial transactions and
20 to cause such exceptions to be made a matter of public record,
21 including disclosure to the agency concerned and to the director of
22 financial management. It shall be the duty of the director of
23 financial management to cause corrective action to be taken promptly,
24 such action to include, as appropriate, the withholding of funds as
25 provided in RCW 43.88.110.

26 (e) Promptly report any irregularities to the attorney general.

27 (f) Investigate improper governmental activity under chapter 42.40
28 RCW.

29 (7) The legislative budget committee may:

30 (a) Make post audits of the financial transactions of any agency
31 and management surveys and program reviews as provided for in RCW
32 44.28.085 as well as performance audits and program evaluations. To
33 this end the committee may in its discretion examine the books,
34 accounts, and other records of any agency, official, or employee.

35 (b) Give information to the legislature or any legislative
36 committee whenever required upon any subject relating to the
37 performance and management of state agencies.

38 (c) Make a report to the legislature which shall include at least
39 the following:

1 (i) Determinations as to the extent to which agencies in making
2 expenditures have complied with the will of the legislature and in this
3 connection, may take exception to specific expenditures or financial
4 practices of any agencies; and

5 (ii) Such plans as it deems expedient for the support of the
6 state's credit, for lessening expenditures, for promoting frugality and
7 economy in agency affairs and generally for an improved level of fiscal
8 management.

9 NEW SECTION. **Sec. 6.** A new section is added to chapter 44.28 RCW
10 to read as follows:

11 (1) In conducting program evaluations as defined in RCW 43.88.020,
12 the legislative budget committee shall establish a biennial work plan
13 that identifies state agency programs for which formal evaluation
14 appears necessary. Among the factors to be considered in preparing the
15 work plan are:

16 (a) Whether a program newly created or significantly altered by the
17 legislature warrants continued oversight because (i) the fiscal impact
18 of the program is significant, or (ii) the program represents a
19 relatively high degree of risk in terms of reaching the stated goals
20 and objectives for that program;

21 (b) Whether implementation of an existing program has failed to
22 meet its goals and objectives by any significant degree.

23 (2) The project description for each program evaluation shall
24 include start and completion dates, the proposed research approach, and
25 cost estimates.

26 (3) The overall plan may include proposals to employ contract
27 evaluators. As conditions warrant, the program evaluation work plan
28 may be amended from time to time. All biennial work plans shall be
29 transmitted to the appropriate fiscal and policy committees of the
30 senate and the house of representatives.

31 **Sec. 7.** RCW 44.28.085 and 1975 1st ex.s. c 293 s 15 are each
32 amended to read as follows:

33 The legislative budget committee shall make management surveys and
34 program reviews as to every public body, officer or employee subject to
35 the provisions of RCW 43.09.290 through 43.09.340. The legislative
36 budget committee may also make management surveys and program reviews
37 of local school districts, intermediate school districts, and other

1 units of local government receiving state funds as grants-in-aid or as
2 shared revenues. Management surveys for the purposes of this section
3 shall be an independent examination for the purpose of providing the
4 legislature with an evaluation and report of the manner in which any
5 public agency, officer, administrator, or employee has discharged the
6 responsibility to faithfully, efficiently, and effectively administer
7 any legislative purpose of the state. Program reviews for the purpose
8 of this section shall be an examination of state or local government
9 programs to ascertain whether or not such programs continue to serve
10 their intended purposes, are conducted in an efficient and effective
11 manner, or require modification or elimination: PROVIDED, That nothing
12 in this section shall limit the power or duty of the state auditor to
13 report to the legislature as directed by (~~subsection (3) of~~) RCW
14 43.88.160 (~~as now or hereafter amended. The authority in this section~~
15 ~~conferred excludes a like authority in the state auditor~~)).

16 The legislative budget committee shall receive a copy of each
17 report of examination issued by the state auditor under RCW 43.09.310,
18 shall review all such reports, and shall make such recommendations to
19 the legislature and to the state auditor as it deems appropriate.

20 **PART II - GOVERNMENT ACCOUNTABILITY TASK FORCE**

21 NEW SECTION. **Sec. 8.** There is created a government accountability
22 task force to advise the legislature on establishing a comprehensive,
23 integrated program accountability system for state government. The
24 composition of the task force shall be as follows:

25 (1) Four members to be appointed by the governor, with at least one
26 representative each from private sector business and industry, state
27 employee labor unions, and public interest organizations;

28 (2) One representative from each of the four legislative caucuses,
29 to be appointed by the president of the senate and the speaker of the
30 house of representatives;

31 (3) The state auditor;

32 (4) The chair of the legislative budget committee;

33 (5) The director of the office of financial management;

34 (6) The superintendent of public instruction; and

35 (7) The chair of the higher education coordinating board.

1 The chair of the task force shall be selected by its members. Staffing
2 for the task force shall be provided by the legislative budget
3 committee.

4 This section shall expire December 31, 1995.

5 NEW SECTION. **Sec. 9.** The government accountability task force
6 shall develop recommendations to improve the accountability of state
7 government including recommendations that address compliance with the
8 law in the use of resources, efficiency in the use of resources,
9 effectiveness in meeting program goals and objectives, and
10 appropriateness of program activity in fulfilling the identified public
11 need. The task force shall address the following issues:

12 (1) The development of a plan for performance audits of state
13 agencies in the executive branch of state government. This plan shall
14 include identification of the proper roles for state agencies, the
15 state auditor, the legislative budget committee, and the commission for
16 efficiency and accountability in government in conducting these
17 performance audits. The plan shall designate the scope and type of
18 audits to be performed.

19 (2) The development of a plan for a state-wide performance-based
20 evaluations system that addresses:

21 (a) The development of standard program evaluation definitions and
22 suggested guidelines for conducting program evaluations;

23 (b) The provision of technical assistance and training programs to
24 agencies in conducting evaluations and using the results of evaluations
25 to improve programs;

26 (c) The establishment of automated data systems for streamlining
27 the program evaluation process and for tracking results;

28 (d) The establishment of a clearinghouse for program evaluation
29 results and information from other states and the federal government;
30 and

31 (e) How to develop indicators of performance for the measurable
32 goals established under section 3 of this act.

33 (3) Recommendations regarding a plan for a state reporting process
34 on program accountability that addresses to what extent agencies are
35 meeting the goals established in section 3 of this act.

36 The task force shall present these recommendations to the
37 legislature by December 31, 1995.

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PART IV - MISCELLANEOUS

2 NEW SECTION. **Sec. 10.** This act may be known and cited as the
3 performance-based government act of 1993.

4 NEW SECTION. **Sec. 11.** CAPTIONS. Captions and part headings as
5 used in this act constitute no part of the law."

--- **END** ---